

**Cabinet**

**Thursday, 2 February 2017, County Hall, Worcester,  
10.00 am**

**Minutes****Present:**

Mr S E Geraghty (Chairman), Mr M L Bayliss,  
Mr A N Blagg, Mrs S L Blagg, Mr M J Hart,  
Mrs L C Hodgson, Dr K A Pollock, Mr A C Roberts and  
Mr J H Smith

**Also attended:**

Mr R C Adams, Mrs S Askin, Mr C J Bloore,  
Mrs F M Oborski, Mr P M McDonald, Mr A P Miller,  
Mr C B Taylor, Mrs E B Tucker, Mr P A Tuthill and  
Mr R M Udall

**Available Papers**

The Members had before them:

- A. The Agenda papers (previously circulated); and
- B. The Minutes of the meeting held on 15 December 2016 (previously circulated).

A copy of document A will be attached to the signed Minutes.

**1770 Apologies and  
Declarations of  
Interest  
(Agenda item 1)**

Mr M L Bayliss declared an interest as he had a family member employed by the County Council within Children, Families and Communities.

**1771 Public  
Participation  
(Agenda item 2)**

None.

**1772 Confirmation of  
the Minutes of  
the previous  
meeting  
(Agenda item 3)**

**RESOLVED:** that the Minutes of the meeting held on 15 December 2016 be confirmed as a correct record and signed by the Chairman.

**1773 2017/18 Budget  
and Council Tax  
(Agenda item 4)**

The Cabinet considered the 2017-18 draft Budget and Council Tax for recommendation to Full Council. The details were set out in the report and its Appendices.

In the ensuing discussion, the following main points were made:

- The Leader of the Council introduced the report and commented that:
  - the final budget settlement took account of the provisional local government settlement, consultation and information from District Councils in relation to Council Tax collection and Business Rates. There may be some last minute changes to the figures from Government
  - The budget included proposals to close the £2.9m financial gap for 2017/18
  - There were additional pressures for example home to school transport for special educational needs children and additional resources for safeguarding children
  - It recommended that Council Tax should be increased by 2.94% (2.0% for Adult Social Care precept and 0.94% to fund delivering outcomes). This represented only a small increase on a Band D property. The County Council remained one of the lowest Council Tax precepts in the country
  - It reaffirmed the commitment to investments - £1m for roads, £6m over two years for pavements, £5m to cut congestion and £2m to complete town centre improvements, £1.5m for work on the A38 and the Southern Link Road
  - Children's Safeguarding – An extra £800k to augment the previously proposed £700k as well as two x £1m investments and some capital investments
  - Adult Social Care - £9m new investments including the £2.4m grant from the Government. However this grant was not guaranteed for future years and the Council's concern about this would be made to the Government
  - The Budget addressed the issues highlighted by the public including congestion, road/pavement improvement, and vulnerable children and adults
  - The building of new housing had led to a £4.5m increase in income and a one off payment of £2.5m through the Collection Fund
  - He thanked OSPB and the Budget Task Group for their suggestions to close the financial gap. These suggestions were not applicable for 2017/18 but were worthy of consideration for 2018/19

- In summary the budget responded to the views of the public, and invested and grew the local economy. It was acknowledged that there was a medium term financial gap to address in the future
- This was a balanced budget that reflected the policies in the Corporate Plan. The consultation had been very useful. A further £0.6m earmarked reserve had been allocated to the Divisional Fund Scheme which guaranteed the scheme for the next 2 years. There remained the fairer funding anomaly and the Council was determined to ensure that the County received its fair allocation of funding from the Government. £0.3m had been added to the Transformation budget to ensure that the Council operated in a way that it could afford to in the future. The New Homes Bonus allocated different amounts of money between the district councils and County Council and the Government would be lobbied to ensure consistent and fair funding for the future
- The budget was sound and legally robust. The Government Grant and precept and Medium Term Financial Plan helped to provide a degree of certainty around the funding of Adult Social Care, but there remained uncertainty about funding for the Independent Living Fund, the Care Act Prisons Funding and the Better Care Fund
- The Council had started its consultation process earlier than usual and consulted 55,000 people. One of the emerging themes was to encourage people to do more for themselves and realise their aspirations for example through volunteering and doing things differently. Partner organisations had been consulted including the voluntary and Community Sector, town and parish councils, schools, local businesses, and unions. Their comments related to closing the financial gap, divisional funds, footpaths, additional resources for Children's Social Care, economic development, innovation centres, changes to Worcestershire Regulatory Services and the level of precept. As part of the FutureFit savings the Council had worked with the DWP to provide office space in Redditch and Kidderminster Libraries to help sustain the countywide library service

- The Leader of the Council indicated that the feedback from the budget consultation process with partner organisations would be made available to all councillors prior to consideration of the Budget at Council
- Following the recommendations of the Children's Safeguarding Board, the Council had responded to this important area by investing an extra £800k in the Children's Safeguarding budget to make a total of £1.5m worth of investment. This investment would be for social work activity to improve practise and service rather than increase placements. A further £1m revenue investment and £1m capital investment had also been included
- The Chief Financial Officer, his team and other officers who had contributed to producing this budget should be thanked for their efforts
- The OSPB had brought forward some useful suggestions for the budget for the future particularly in respect of sale and lease back of Council property and "Revolving Door" investment in the County. The suggestions around smallholdings were puzzling given the scale of the issue in comparison with the other major issues facing the Council. The Leader of the Council emphasised the limited corporate resource available and the need to focus on the most important areas
- Worcestershire Parkway Station had been granted ministerial approval and therefore work on the station was pressing ahead. The comments from OSPB were welcomed particularly improved consultation with highways officers which was uneven at present and greater involvement of the agricultural community in the maintenance of footpaths
- The Chairman of the OSPB introduced the key messages from the budget scrutiny and thanked the Leader of the Council, the Chief Executive, the Chief Financial Officer and his team for their support in preparing the report. The findings were unanimous as anything without consensus support was not included. The Task Group agreed that the budget was legal and robust. The Group suggested investigating the sale and lease back of

Council property. It was accepted that the suggestions would be for future years. There was no agreement on Council Tax therefore no recommendation was included in the report. OSPB would support the Cabinet Member for Children and Families to ensure following the Ofsted Inspection that funding was appropriate for children safeguarding and to assist in future years. OSPB accepted its own responsibility in holding the executive to account. The Council's commissioning programme would be scrutinised to give assurance to the Council Tax payers that the Council was not being exploited. The suggestion for the Council's smallholdings related to better uses of resources rather than their disposal. More member scrutiny work was required but more scrutiny officer resource was needed to support that work

- A Member from outside the Cabinet expressed concern about the Council's ability to absorb cuts and the proposals to increase Council Tax. In particular the consequences of the ceasing of the Revenue Support Grant were immense and the Leader of the Labour Group offered to accompany the Leader of the Council to lobby the Government on this matter. The Leader of the Council responded that the Budget struck a balance between increasing Council Tax to protect services for vulnerable people and the ability for people to pay the increase. There was an opportunity to lobby the Government because there remained uncertainty about the future of the Grant and Adult Social care funding, particularly on the needs review and he welcomed a cross-party approach
- A Member from outside the Cabinet commented that the lateness of information made it difficult for non-Cabinet members to put forward proper proposals. The consultation was welcomed but notification of the feedback would have been beneficial. Cross-party lobbying of Government was also welcomed and members should be kept informed of progress. The Council was not making best use of the intellectual property of the organisation. The Leader of the Council responded that unfortunately specific Government Grants were received very late. As soon as information was available, it was disseminated and the budget information had made available as early as November 2016
- The Chief Financial Officer updated Cabinet on the

following issues:

- Government Grants – This was now £7m. However final guidance on the Better Care Grant had not been received – the provisional amount of £30m was expected to remain but the restrictions on how it could be spent were not known
  - All district council tax rates had been received as set out in the report. Business rate notification had just been received and early indication was that they were as reported
  - The Local Government Financial Settlement had not been received yet
  - The consultation exercise had provided valuable feedback into the budget process
- The Leader of the Council undertook to arrange for the consultation feedback to be circulated to all councillors as well as any information about the financial settlement from the Government. If the financial settlement was in the Council's favour, he would commit any additional resources to Adult Social Care.

**RESOLVED TO RECOMMEND TO COUNCIL:**  
that

- (a) the conclusions set out in the report concerning revenue budget monitoring up to 30 November 2016 be endorsed;
- (b) the virement and transfers to Earmarked Reserves in paragraph 20 be endorsed;
- (c) the budget requirement for 2017/18 be approved at £318.478 million including a transfer from earmarked reserves of £5.185 million;
- (d) the Council Tax band D equivalent for 2017/18 be set at £1,155.31 which includes £44.05 relating to the ring-fenced Adult Social Care precept, and the Council Tax Requirement be set at £236.204 million;
- (e) consistent with the provisional Local Government Finance Settlement that revenue cash limits be set for each Directorate:

Adult Services	£130.999
Public Health*	£0.101

Children, Families and Communities	£82.766
Economy and Infrastructure	£67.018
Commercial and Change / Finance	£42.779
	£323.663

**\*Public Health services are funded by a £0.1 million budget as above plus a £29.9 million specific grant.**

- (f) the Council's Pay Policy Statement is recommended for approval as set out in Appendix 8;**
- (g) the conclusions set out in the report concerning capital budget monitoring up to 30 November 2016 be endorsed;**
- (h) the capital programme as set out in Appendix 9 be approved;**
- (i) that £10 million be added to the Capital Programme to support the overall A4440 Worcester Southern Link Road improvements;**
- (j) the Medium Term Financial Plan as set out in Appendix 10 be approved;**
- (k) the Treasury Management Strategy set out in Appendix 11 be approved; and**
- (l) the Statement of Prudential Indicators and Minimum Revenue Statement as set out in Appendix 12 be approved.**

**RESOLVED: that**

- (m) delegated authority be given to the Leader of the Council to recommend to Full Council, in consultation with the Chief Financial Officer, any further adjustments to the revenue cash limits in (c) and (e) above as a result of Central Government confirming the final Local Government Finance Settlement, Council Tax and Business Rates Income, and associated Specific Grants for 2017/18;**
- (n) delegated authority be given to the Cabinet Member for Children and Families, in consultation with the Director of Children, Families and Communities, to approve the decision on the new Early Years Single Funding Formula (EYSFF) and Early Years provider rate;**

- (o) delegated authority be given to the Chief Financial Officer, in consultation with the Leader of the Council, to allocate funding to specific projects within the Revolving Investment Fund (RIF), subject to satisfactory business case completion, financial and operational due diligence advice from the RIF Investment Board. Details of decisions made will be published on the County Council's website as part of the Record of Officer Executive Decision process;
- (p) the Director of Adult Services and the Director of Children, Families and Communities be authorised to finalise the details in respect of their Directorates and formally execute the Section 75 agreement for Commissioning arrangements with Health for 2017/18;
- (q) delegated authority be given to the Director of Economy and Infrastructure, in consultation with the Cabinet Member for Economy, Skills and Infrastructure to allocate capital projects within the £2 million Town Centre Improvements programme and the National Productivity Improvement Fund. Details of decisions made will be published on the County Council's website as part of the Record of Officer Executive Decision process; and
- (r) delegated authority be given to the Director of Economy and Infrastructure in consultation with the Cabinet Member for Highways to allocate funding to specific projects with respect to the £5 million Cutting Congestion programme, the £6 million investment into Footpaths and Pavements, and the Pothole Action Fund. Details of decisions made will be published on the County Council's website as part of the Record of Officer Executive Decision process.

**1774 Outcome from the Ofsted Inspection of Services for Children in need of help and protection,**

The Cabinet considered the report on the Outcome from the Ofsted Inspection of Services for Children in need of help and protection, children looked after and care leavers. The details were set out in the report.

In the ensuing discussion the following main points were made:



**children looked  
after and care  
leavers (Agenda  
item 9)**

- The Cabinet Member for Children and Families introduced the report, expressed his disappointment and apologised that the inspection results were not better. The report highlighted a number of weaknesses and made 14 recommendations for improvement. The outcome was anticipated and following a Peer Review in April 2015, a number of changes were introduced including the Family Front Door, a Financial Recovery Plan, a Back to Basics Programme, reforms to the Early Help Programme, a cross-Council Improvement Board, appointment of a new Chair of the Children's Safeguarding Board and a number of new appointments to the senior leadership team. Ofsted did acknowledge improvements particularly in respect of the recruitment of a new leadership team, the Strategy for Child Sexual Exploitation, and the Family Front Door. Eight key themes had been highlighted to address the fourteen recommendations and these were underpinned by specific work programmes for each theme. Council would be recommended to increase resources by £3.5m next year and £2.5m the year after with an ongoing uplift of £1.5m. He had made an offer for members from each political group to join the Children's Safeguarding board
- The Leader of the Council commented that there were significant shortcomings and improvement must be the top priority for the Council. All councillors as corporate parents needed to support the Improvement Plan. The Ofsted Report also focussed on the important role of partner organisations in supporting the work of the Council in safeguarding children. A detailed report on the Improvement Plan would be brought to Cabinet every 3 months. A visit to best performing Councils in safeguarding children would be arranged and key members would be invited to attend. He paid tribute to the work of staff in very challenging circumstances
- A member from outside the Cabinet commented that this was an unpleasant wake-up call, and the Council should aim to be an excellent corporate parent. There was a failure of councillors to attend corporate parenting training and this needed to be addressed. Work needed to take place with social

housing providers to prevent care leavers ending up in B&Bs at the age of 18. District council representatives on the Corporate Parenting Board needed to ensure that the message about the responsibilities for corporate parenting were fed back the relevant district council

- The Chairman of the OSPB commented that we all shared responsibility and scrutiny had a role to help and challenge the administration to ensure that children were safeguarded
- The Leader of the Council welcomed the active challenge of performance at all levels of the Council. He would update members as appropriate on discussions with the Minister. Ofsted would continue to monitor the progress made by the Council in addressing their recommendations. There would be corporate parenting training provided for all newly elected councillors and an expectation that all councillors would attend this session. Children Safeguarding was the top priority for the Council
- The inclusion of accountability and responsibility to specific officers to particular themes in the Improvement Plan was welcomed
- Information on the corporate parenting training sessions should be released as soon as possible and an evening session could be considered. The Leader of the Council emphasised that the role of the councillor was not confined to receiving training but also becoming actively involved in corporate parenting.

**RESOLVED: that**

- (a) the outcome of the Ofsted inspection report be noted;**
- (b) the improvement plan set out as an Appendix to tackle the areas of concern identified by Ofsted by noted and approved; and**
- (c) the key policy development as set out in paragraph 22 of the report be noted and the Cabinet Member with Responsibility for Children and Families be authorised to take**

**1775 Scrutiny  
Report:  
Commissioning  
: Staff Terms  
and Conditions  
(Agenda item 5)**

**decisions upon them.**

The Cabinet considered the Scrutiny Report on Commissioning: Staff Terms and Conditions. The details were set out in the report.

In the ensuing discussion the following main points were made:

- The Lead Scrutiny Member introduced the Scrutiny Report and thanked the providers who had presented evidence and the Cabinet Member for Transformation and Commissioning for his response. OSPB had amended the task group's recommendation and included a recommendation about trade union recognition rights despite the Monitoring Officer indicating that this was not possible – and therefore it was no surprise that this recommendation was rejected by the Cabinet Member. He was disappointed that the recommendation for the introduction of a mechanism for whistle-blowing had not been accepted
- The Chairman of the OSPB commented that the main aspect of the scrutiny report was to limit the reputational risk to the Council through the commissioning process. It also stressed the importance of the Social Value Policy and Framework in this respect
- The Cabinet Member for Transformation and Commissioning welcomed the recommendations of the scrutiny report which he thought was excellent, but expressed frustration at the poor attendance at member briefings where a lot of information had been provided. Value for Money did not necessarily represent the lowest successful tender but incorporated social value as a criteria. Recommendation 5 had not been accepted based on professional advice. Recommendation 6 had not been accepted on the basis that it was not considered professional to engage staff at provider companies without proper management arrangements. He would give further thought to how quality assurance information was disseminated
- A member from outside the Cabinet queried the way in which information was disseminated to

councillors in Briefings and whether there was a better mechanism.

**RESOLVED: that**

- (a) The Scrutiny Report on Commissioning: Staff Terms and Conditions, be received, together with the response from the Leader of the Council and Cabinet Member with Responsibility for Transformation and Commissioning; and**
- (b) The Scrutiny Report's findings and recommendations be noted, and the response of the Cabinet Member with Responsibility be adopted as the way forward.**

**1776 Scrutiny Report:  
Effectiveness of the Prevention and Recovery Drug and Alcohol Misuse Service  
(Agenda item 6)**

The Cabinet considered the Scrutiny Report on the Effectiveness of the Prevention and Recovery Drug and Alcohol Misuse Services. The details were set out in the report.

In the ensuing discussion the following main points were made:

- The Lead Scrutiny Member introduced the Scrutiny Report and thanked the Cabinet Member for Health and Well-being for his contribution. The integrated service provision had improved and this was welcomed. Pathways to the service had been created across the County. Due to Government restrictions there was no statistical information available but he confirmed that they were moving in the right direction. Swanswell had merged to become Cranstoun and although reassurances had been received that Cranstoun was a leader in this field, a review was recommended in 12months time. The Council was under the average spend in this area and it was important to maintain a certain level of spending so that performance was not affected
- The Chairman of the OSPB thanked the Lead Scrutiny Member and the task group for their work. In particular he emphasised the need to look at providing further advice to people in hard to reach areas and the advantages of contracts for service provision to be placed for a minimum of 4 years, to enable service continuity and time for

improvement

- The Cabinet Member for Health and Well-being thanked the Task Group for their work. He acknowledged that this was a matter for the community not just the County Council. The Director of Public Health had met representatives of Cranstoun and was confident that it would continue the good work carried out by Swanswell. He generally welcomed the recommendations of the Task Group acknowledging that some aspects were already being done
- The Cabinet Member for Transformation and Commissioning welcomed the Scrutiny Report but highlighted the difficulty of addressing alcohol issues when the media celebrated sporting success with reference to alcohol
- A member from outside the Cabinet expressed concerns about the impact of budget reductions on the excellent service provision by Swanswell.

**RESOLVED: that**

- (a) the Scrutiny Report on the effectiveness of the Prevention and Recovery Drug and Alcohol Misuse Service, be received, together with the response from the Leader of the Council and Cabinet Member with Responsibility for Health and Well-being, in liaison with the Cabinet Member with Responsibility for Transformation and Commissioning; and**
- (b) the Scrutiny Report's findings and recommendations be noted, and the response of the Cabinet Member with Responsibility be adopted as the way forward.**

**1777 Update Report of the Footways Overview and Scrutiny Task Group (Agenda item 7)**

The Cabinet considered the update report of the Footways Overview and Scrutiny Task Group. The details were set out in the report.

In the ensuing discussion the following main points were made:

- The Lead Scrutiny Member introduced the Scrutiny Report and welcomed the £6m additional funding for footways which represented a doubling

of the funds made available. It was important to strike a balance between the technical advice of officers and the local knowledge of members particularly with regard to sharing information about costs

- The Chairman of OSPB thanked the Lead Scrutiny Member for his work. It was acknowledged that more scrutiny work was required in this area and therefore it was recommended that the scrutiny be revisited in the future. Local members should be an integral part of the footways improvement process
- The Cabinet Member for Highways thanked the Lead Scrutiny Member and commented that an additional £3m for footways had been incorporated in the budget for the next 2 years. The DfT Guidance for well-managed highways infrastructure had now been published and an update would be provided to scrutiny in due course. The programme of Footways would be shared with scrutiny in due course. There was a strong focus on quiet urban footways but this would also cover rural footways. The permitting team monitored the performance of utility companies and took appropriate action. He agreed that all local councillors should be kept informed/consulted on matters in their division and work with respect to this was already underway
- A member from outside the Cabinet expressed concern about the reinstatement of footways by utility companies to its original state for example block paving and land drains. The Leader of the Council commented that the County Council had a duty to ensure that footways were managed as effectively as possible through the permitting process. The Director of Infrastructure and Environment added that there was good engagement with the utility companies however he would reinforce the message to his inspection team to seek appropriate address from the utility companies
- The additional investment in footways was welcomed particularly in respect of improving pavements of estates, shops and schools and finding new ways to repair pavements to achieve value for money

- In response to a query about the practice of utility companies in reinstating footways, the Director of Environment and Infrastructure commented that the Highways and Utilities Co-ordination Group worked to improve the performance of utility companies. The problem was how utility companies procure the work and the quality of their sub-contractors.

**RESOLVED: that**

- (a) the Scrutiny Report on the effectiveness of the Prevention be received; and**
- (b) the Report's findings and recommendations be noted and be adopted as the way forward.**

**1778 Pilot Intergenerational Project (Homeshare) (Agenda item 8)**

The Cabinet considered the report on the Pilot Intergenerational Project (Homeshare). The details were set out in the report.

In the ensuing discussion the following main points were made:

- The Cabinet Member for Health and Well-being introduced the report and commented that £167k from the Public Ring-fenced Grant had put aside for a project with the University of Worcester and Vesta Housing association to address the issue of loneliness of vulnerable people through working with students. Payments would be made based on the performance of the project
- The pilot project would benefit the student by acquiring life skills but also frail people wishing to live independent lives
- The Leader of the Council highlighted this novel approach to addressing the impact on local communities of increased student accommodation whilst addressing loneliness in the community with the appropriate safeguards in place.

**RESOLVED: that**

- (a) the adoption of a new policy decision to invest in the 'innovation concept' of the pilot**

**1779 A4440  
Worcester  
Southern Link  
Road Dualling  
(SLR Dualling) -  
Final Phases  
(Agenda item  
10)**

**Intergenerational Project Homeshare to reduce loneliness in older people be approved as set out in the report;**

- (b) the Council investing in the partnership with the University of Worcester to enable the development of the above innovation concept be supported;**
- (c) the maximum funding of £167,000 from Public Health Ring Fenced Grant for a period of 4 years in support of it be approved; and**
- (d) the Director of Public Health be authorised to take all appropriate steps to put the above decisions into effect.**

The Cabinet considered the report on the final phases of the A4440 Worcester Southern Link Road dualling. The details were set out in the report.

In the ensuing discussion the following main points were made:

- The Cabinet Member for Economy, Skills and Infrastructure introduced the report and commented that the purpose was to enable the Council to be in a position to react rapidly to the anticipated support from the Government in the summer for Phase 4 of the dualling of the Southern Link Road. There was a need for a contribution from the revenue budget. It was anticipated that subject to the appropriate land acquisition, the construction would be completed in 4 years time
- Completing Phase 4 was vital given the amount of housing proposed to be built as part of the South Worcestershire Development Plan. It was acknowledged that there would be disruption, delay and annoyance in the short term for long term gain
- A member from outside the Cabinet expressed concern about the disruption to local residents in St Johns, Worcester over an eight year period for the work on the Southern Link Road and requested the completion of the orbital route
- A local councillor requested that a visual display be made available to show the traffic flow at the



bridge over Crookberrow Way would operate. The Cabinet Member for Economy, Skills and Infrastructure acknowledged that there would be delay and disruption. The Council could also have better communicated how the traffic flow would work and what it would look like and visuals were prepared. It was a challenged project to create a second railway bridge alongside the existing bridge in seven days, the maximum time allowed by Network Rail

- A member from outside the Cabinet queried the challenging way in which the project included the expansion of the existing causeway rather than creating an additional causeway
- The Leader of the Council indicated that this was an ambitious project and a compelling case had been put to the Government for resources in advance of the closing date for submissions. The Minister had indicated that a response would be received ahead of the summer recess. There were many technical challenges but these were for our contractors. The Director of Environment and Infrastructure added that the final phases of the scheme would mostly be built off-line including the railway bridge. The Ketch Roundabout had been built in anticipation of the new bridge alignment. All these aspects would keep disruption to a minimum during the final phases of the project. Members would be briefed accordingly on the build up to the project going live.

**RESOLVED: that**

- (a) physical progress made on the SLR Dualling to date, and the continuing exploratory and preparatory work which is necessary to bring Phase 3c (Whittington to Norton - new railway bridge and new footbridge) and Phase 4 (Ketch to Powick including new bridge parallel to Carrington Bridge) (the Final Phases) of SLR Dualling to implementation, be noted;**
- (b) the financial position in the February 2017 Cabinet Budget Report regarding the Final Phases be noted;**

- (c) subject to the receipt of all necessary consents and approvals the implementation of the Final Phases of SLR Dualling be approved subject to the approval of funding as noted by recommendation b) above;
- (d) the decision to award contracts for the Final Phases of SLR Dualling be delegated to the Director of Economy and Infrastructure in consultation with Chief Financial Officer and the Cabinet Member with responsibility for Economy, Skills and Infrastructure;
- (e) the submission of a planning application for Phase 4 of SLR Dualling be approved as well as applications for other relevant consents, including those relating to environment, utilities and rail, by the Council or by the relevant successful contractor as agent for the Council as Highway Authority;
- (f) the acquisition of the land required for Phase 4 shown coloured pink and the rights over the land coloured blue on the attached plan (together the Land) including the making of Compulsory Purchase Orders (CPO) in case it is not possible to acquire the land by negotiation;
- (g) the submission of an Outline Business Case (OBC) to the Department for Transport in relation to SLR Phase 4, pursuant to the WEBTAG process for the approval of major highways infrastructure schemes be approved; and
- (h) any public engagement necessary to inform residents about the proposals for the Final Phases and to respond to any concerns raised be authorised.

The meeting ended at 12.47pm

Chairman .....